

Australian Association of Practice Management Ltd excellence in healthcare management

Australian Association of Practice Management ACN 010 067 615

THE YEAR ENDED

30 JUNE 2016

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Directors' Report 30 June 2016

Your Directors present their report on the Company for the financial year ended 30 June 2016.

1. General information

Directors

The names of the directors in office at any time during, or since the end of, the year are:

Names

Mr Danny Haydon

Ms Linda Osman

Ms Fiona Wong

Mr Gary Smith

Ms Jannine de Veau

Ms Terri-Helen Gaynor

Resigned 20/10/2015

Ms Lynne Green

Ms Carolyn Ingram

Mr Richard Evans

Appointed 20/10/2015

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Company secretary

The following person held the position of Company secretary at the end of the financial year:

Gillian Leach has been the Company secretary since September 2013. Gillian is also the Chief Executive Officer of the Company.

Members guarantee

Australian Association of Practice Management Ltd is a Company limited by guarantee. In the event of, and for the purpose of winding up of the Company, the amount capable of being called up from each member and any person or association who ceased to be a member in the year prior to the winding up, is limited to \$50, subject to the provisions of the Company's constitution.

At 30 June 2016 the collective liability of members was \$ 94,500 (2015: \$ 90,550).

Principal activities

The principal activity of Australian Association of Practice Management Ltd during the financial year was to promote professional excellence in healthcare management throughout Australia.

There have been no significant changes in the nature of Australian Association of Practice Management Ltd's principal activities during the financial year.

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Directors' Report 30 June 2016

General information continued

Business review

Operating Results

The deficit from ordinary activities amounted to \$18,475 (2015: surplus of \$382,280).

2. Other items

Significant changes in state of affairs

There have been no significant changes in the Company's state of affairs during the financial year.

After balance date events

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

Auditors independence declaration

The lead auditors independence declaration for the year ended 30 June 2016 has been received and can be found on page 5 of the financial report.

Short and Long Term Objectives

The mission of the organisation is to:

- Represent and unite Practice Managers
- -Promote professional development
- -Raise the profile of AAPM in the health community
- -Provide specialised services and networks for Practice Managers

The short term objectives of the organisation are to:

- -Increase the profile and awareness of AAPM
- -Increase the membership of the organistion
- -Increase revenue for the organisation
- -Increase the organisation's equity

To achieve these objectives, the organistion has adopted the following strategies:

- -Increase the channels to promote AAPM through use of social media
- -Provide a clear professional development pathway for members
- -Increase opportunities for members to access education including on-line education
- -Develop partnerships with key stakeholders to benefit both members and the organisation
- -Develop additional services and products for the benefit of members

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Directors' Report 30 June 2016

3. Director Information

Information on directors

Mr Danny Haydon

Fellow of AAPM

Qualifications

Bachelor Applied Science & Occupational Therapy, Masters

Health Service Management

Special Responsibilities

National President

Ms Linda Osman

Fellow of AAPM

Qualifications

Diploma of Business, Certificate IV Workplace Training &

Assessment, Accredited Surveyor for AGPAL

Special Responsibilities

National Secretary

Ms Fiona Wong

Qualifications

Diploma in Practice Management

Mr Gary Smith

Life Member and Fellow of AAPM

Qualifications

Diploma in Practice Management, Diploma of Corporate Governance, Certificate IV in training and Assessment

Ms Jannine de Veau

Qualifications

Diploma in Practice Management, Accreditation Surveyor for

AGPAL, Accreditation Surveyor for QIP CPM

Special Responsibilities

National Treasurer

Ms Terri-Helen Gaynor

Qualifications

Bachelor of Arts

Ms Lynne Green

Qualifications

MAAPM, GAICD

Ms Carolyn Ingram

Fellow of AAPM

Qualifications

Diploma of Practice Management, Bachelor of Arts, Graduate Diploma in Teaching, Certificate IV Workplace Training and

Assessment

Special Responsibilities

National Vice-President

Mr Richard Evans

Qualifications

Master of Writing, Bachelor Industrial Relations, Diploma of Business, Certified Mediator, Company Directors Diploma

AICD, Fellow, AICD

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Directors' Report 30 June 2016

3. Director Information continued

Meetings of directors

During the financial year, 6 meetings of directors (including strategic planning) were held. Attendances by each director during the year were as follows:

	Directors' Meetings		
	Number eligible to attend	Number attended	
Mr Danny Haydon	6	6	
Ms Linda Osman	6	6	
Ms Fiona Wong	6	4	
Mr Gary Smith	6	6	
Ms Jannine de Veau	6	5	
Ms Terri-Helen Gaynor	2	2	
Ms Lynne Green	6	6	
Ms Carolyn Ingram	6	5	
Mr Richard Evans	5	5	

4. Indemnification and insurance of officers

The Company has paid premiums to insure each of the directors against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of director of the Company, other than conduct involving a wilful breach of duty in relation to the Company.

Signed in accordance with a resolution of the Board of Directors:

Director: Director:

Dated 12 August 2016



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Auditors Independence Declaration under Section 307C of the Corporations Act 2001 to the Directors of Australian Association of Practice Management Ltd

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2016, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Cutcher & Neale Assurance Pty Limited
(an authorised audit company)

M.J. O'Connor Director

05 August 2016

Newcastle



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Independent Audit Report to the members of Australian Association of Practice Management Ltd

Report on the Financial Report

We have audited the accompanying financial report of Australian Association of Practice Management Ltd, which comprises the statement of financial position as at 30 June 2016, the statement of surplus or deficit and other comprehensive income, statement of changes in funds and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

Directors' Responsibility for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Australian Association of Practice Management Ltd, would be in the same terms if given to the directors as at the time of this auditor's report.



ASSURANCE

Australian Association of Practice Management Ltd

ACN 010 067 615

Independent Audit Report to the members of Australian Association of Practice Management Ltd

Opinion

In our opinion the financial report of Australian Association of Practice Management Ltd is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Company's financial position as at 30 June 2016 and of its performance for the year ended on that date; and
- (b) complying with Australian Accounting Standards Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

Emphasis of Matter

We draw attention to Note 1(o) to the financial statements which addresses the negative working capital position of the Company. As at 30 June 2016, the Company's current liabilities exceeded its current assets by \$283,478 (2015: \$184,688).

Our opinion is not qualified in respect of this matter.

Cutcher & Neale Assurance Pty Limited

(an authorised audit company)

M.J. O'Connor Director

Newcastle

15 August 2016

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Directors' Declaration

The directors of the entity declare that:

- 1. The financial statements and notes, as set out on pages 9 to 25, are in accordance with the *Corporations Act 2001* and:
 - (a) comply with Australian Accounting Standards Reduced Disclosure Requirements; and
 - (b) give a true and fair view of the financial position as at 30 June 2016 and of the performance for the year ended on that date of the entity.
- 2. In the directors' opinion, there are reasonable grounds to believe that the entity will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director CINDUIC

Directo

Dated 12 August 2016

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Statement of Surplus or Deficit and Other Comprehensive Income For the Year Ended 30 June 2016

		2016	2015
	Note	\$	\$
Revenue	2	2,108,774	2,149,198
Other income	2	26,228	29,984
Employee benefits expense		(606,566)	(471,447)
Depreciation and amortisation expense		(35,662)	(36,527)
Board and governance expense		(87,372)	(94,213)
Occupancy expense		(35,760)	(26,653)
Project and communication expense		(1,288,711)	(1,042,360)
Finance costs		(15,936)	(28,958)
Other expenses	_	(83,470)	(96,744)
Surplus / (deficit) before income tax		(18,475)	382,280
Income tax expense	1(d)	u	-
Surplus / (deficit) after income tax	=	(18,475)	382,280
Other comprehensive income for the year	_	-	
Total comprehensive income	=	(18,475)	382,280

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Statement of Financial Position 30 June 2016

	Note	2016 \$	2015 \$
ASSETS CURRENT ASSETS Cash and cash equivalents Trade and other receivables Other assets TOTAL CURRENT ASSETS NON-CURRENT ASSETS	5 6 7 _	229,555 124,287 65,078 418,920	273,395 45,475 55,986 374,856
Property, plant and equipment Intangible assets	8 9 _	1,081,959 37,926	981,191 52,168
TOTAL NON-CURRENT ASSETS TOTAL ASSETS		1,119,885 1,538,805	1,033,359 1,408,215
CURRENT LIABILITIES Trade and other payables Borrowings Employee benefits TOTAL CURRENT LIABILITIES	10 11 12 -	535,296 117,257 49,845 702,398	416,871 117,638 25,035 559,544
NON-CURRENT LIABILITIES Employee benefits TOTAL NON-CURRENT LIABILITIES TOTAL LIABILITIES NET ASSETS	12 _ - -	6,211 6,211 708,609 830,196	559,544 848,671
FUNDS Accumulated Surplus TOTAL FUNDS	-	830,196 830,196	848,671 848,671

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Statement of Changes in Funds For the Year Ended 30 June 2016

2010	
	Retained Earnings \$
Balance at 1 July 2015	848,671
Total comprehensive income	(18,475)
Balance at 30 June 2016	830,196
2015	Retained Earnings \$
Balance at 1 July 2014	466,391
Total comprehensive income	382,280
Balance at 30 June 2015	848,671

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Statement of Cash Flows For the Year Ended 30 June 2016

	Note	2016 \$	2015 \$
CASH FLOWS FROM OPERATING ACTIVITIES: Receipts from customers Payments to suppliers and employees Interest received Finance costs Net cash provided by / (used in) operating activities	-	2,248,202 (2,150,444) 1,906 (15,936) 83,728	2,392,651 (1,924,038) 2,608 (28,958) 442,263
CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of property, plant and equipment Purchase of intangible assets Net cash used by investing activities		(124,787) (2,400) (127,187)	(5,918) (47,000) (52,918)
CASH FLOWS FROM FINANCING ACTIVITIES: Proceeds from borrowings Repayment of borrowings Net cash used by financing activities		- (381) (381)	15,237 (314,764) (299,527)
Net increase / (decrease) in cash and cash equivalents held Cash and cash equivalents at beginning of year Cash and cash equivalents at end of financial year	5	(43,840) 273,395 229,555	89,818 183,577 273,395

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Notes to the Financial Statements For the Year Ended 30 June 2016

1 Summary of Significant Accounting Policies

(a) Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements, (including Australian Accounting Interpretations), authoritative pronouncements of the Australian Accounting Standards Board and the *Corporations Act 2001*.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

(b) Comparative figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(c) Critical accounting estimates and judgments

The directors evaluate estimates and judgments incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Company.

Key estimates - impairment of plant and equipment

The Company assesses impairment at the end of the reporting year by evaluating conditions specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

(d) Income tax

No provision for income tax has been raised as the Company is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

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Notes to the Financial Statements For the Year Ended 30 June 2016

1 Summary of Significant Accounting Policies continued

(e) Revenue and other income

The Company recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of the activities as discussed below.

Conference income

Conference income is recognised as revenue in the period to which the conference relates.

Membership income

Membership income is recognised as revenue in the period to which it relates.

Interest revenue

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Provision of services

Revenue recognition relating to the provision of services is recognised on delivery of the service to the member.

No amounts are included in the financial statements for services donated by volunteers.

All revenue is stated net of the amount of goods and services tax (GST).

(f) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less.

(g) Property, plant and equipment

Property

Land and buildings are measured at cost less accumulated depreciation and impairment losses.

Plant and equipment

Plant and equipment are measured on the cost basis less depreciation and impairment losses. Cost includes expenditure that is directly attributable to the asset.

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Notes to the Financial Statements For the Year Ended 30 June 2016

1 Summary of Significant Accounting Policies continued

(g) Property, plant and equipment continued

Depreciation

The depreciable amount of all fixed assets including buildings and capitalised leased assets, but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the Company commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset

Depreciation Rate

Buildings Plant and Equipment 2.5% PC

5-25% PC

The assets' residual values, depreciation methods and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of surplus or deficit and other comprehensive income.

(h) Financial instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. For financial assets, this is the equivalent to the date that the Company commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss' in which case transaction costs are expensed to profit or loss immediately.

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Notes to the Financial Statements For the Year Ended 30 June 2016

1 Summary of Significant Accounting Policies continued

(h) Financial instruments continued

Classification and subsequent measurement

Financial instruments are subsequently measured at either fair value, amortised cost using the effective interest rate method, or cost. *Fair value* represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties in an arm's length transaction. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

(i) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost.

Loans and receivables are included in current assets, except for those which are not expected to mature within 12 months after the end of the reporting year.

(ii) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Fees payable on the establishment of loan facilities are recognised as transaction costs of the loan.

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Impairment

Objective evidence that a financial asset is impaired includes default by a debtor, evidence that the debtor is likely to enter bankruptcy or adverse economic conditions in the stock exchange. At the end of each reporting period, the Company assesses whether there is objective evidence that a financial asset has been impaired through the occurrence of a loss event.

Impairment losses are recognised through an allowance account for loans and receivables in the statement of surplus or deficit and other comprehensive income.

Where a subsequent event causes the amount of the impairment loss to decrease (e.g. payment received), the reduction in the allowance account (provision for impairment of receivables) is taken through profit and loss.

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Notes to the Financial Statements For the Year Ended 30 June 2016

1 Summary of Significant Accounting Policies continued

(h) Financial instruments continued

Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are either discharged, cancelled or expired. The difference between the carrying value of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

(i) Impairment of non-financial assets

At the end of each reporting year, the Company reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Value in use is either the discounted cash flows relating to the asset or depreciated replacement cost if the criteria in AASB 136 'Impairment of Assets' are met. Any excess of the asset's carrying value over its recoverable amount is expensed to the statement of surplus or deficit and other comprehensive income.

Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the Company would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset.

Impairment losses are recognised as an expense immediately, unless the relevant asset is property, plant and equipment held at fair value (other than investment property carried at a revalued amount) in which case the impairment loss is treated as a revaluation decrease as described in the accounting policy for property, plant and equipment.

(j) Intangibles

Trademarks

Trademarks are recognised at cost of acquisition. Trademarks have a finite life and are carried at cost less any accumulated amortisation and any impairment losses. Trademarks are amortised over their useful life of 10 years.

Software

Software is recorded at cost. Software has a finite life and is carried at cost less any accumulated amortisation and impairment losses. It has an estimated useful life of between four and five years.

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Notes to the Financial Statements For the Year Ended 30 June 2016

1 Summary of Significant Accounting Policies continued

(j) Intangibles continued

Amortisation

Amortisation is based on the cost of an asset less its residual value.

Amortisation is recognised in profit or loss on a straight-line basis over the estimated useful lives of intangible assets, other than goodwill, from the date that they are available for use.

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

(k) Trade and other payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the Company during the reporting period which remain unpaid including credit card liabilities. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(I) Borrowings

Secured and unsecured loans have been obtained. Carrying amounts represent the amount expected to be repaid at settlement. Unsecured loans are considered to be repayable at call and therefore presented as current liabilities.

(m) Employee benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting year. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements. Those cash outflows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cashflows.

Provisions for Time Off In Lieu relates to time worked by employees outside of, or additional to, standard hours and is measured at the value expected to be paid when the liability is settled.

Contributions are made by the Company to an employee superannuation fund and are charged as expenses when incurred.

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Notes to the Financial Statements For the Year Ended 30 June 2016

1 Summary of Significant Accounting Policies continued

(n) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented in the statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(o) Going concern

The financial statements record as a current liability a loan payable for the purchase of the head office premises. The loan is classified as current as it is repayable on demand to the finance provider and therefore impacts on the working capital position of the Company. The loan is secured by a registered first mortgage over the property, which has a value in excess of the loan balance. At the date of this report there is no indication that the loan will be recalled by the finance provider.

For this reason the directors continue to adopt the going concern basis in preparing the financial statements.

(p) Authorisation of financial statements

The financial statements were approved and authorised for issue by the Board of Directors on 30 September 2016. The Directors have the power to amend the financial report at any time.

2 Revenue and Other Income

Tievende dita still moonie	2016	2015
	\$	\$
Operating activities		eeo 242
- Membership subscriptions	590,317	558,747
- Publications	66,291	71,951
- Sponsorship and grants	387,540	528,272
- Member education end events	250,687	215,120
- Conference income	813,939	775,108
	2,108,774	2,149,198
Other revenue		
- Interest income	1,906	2,608
- Premises rental	19,250	21,800
- Other income	5,072	5,576
	26,228	29,984
Total Revenue	2,135,002	2,179,182

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Notes to the Financial Statements For the Year Ended 30 June 2016

3	Resu	It for the Year		
	(a)	The result for the year includes the following specific expenses Bad and doubtful debts	-	3,182
4	Rem	uneration of Key Management Personnel		
	The t	otals of remuneration paid to the key management personnel of Australian	Association of F	ractice
	Mana	gement Ltd during the year are as follows:	2016	2015
			\$	\$
	Tota	key management remuneration	152,699	142,922
		•		
5		n and Cash Equivalents n at bank =	229,555	273,395
6	Trad	e and Other Receivables		
		RRENT de debtors	124,287	45,475
7	Othe	er Assets		
		RRENT	23,889	18,986
	•	payments	37,000	37,000
		ference seed funding osits Paid	4,189	-
	ngh	-	65,078	55,986
		-		

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Notes to the Financial Statements For the Year Ended 30 June 2016

8	Property, Plant and Equipment	2016 \$	2015 \$
	LAND AND BUILDINGS		
	Land At cost	590,000	590,000
	Building At cost Accumulated depreciation	491,221 (55,143)	391,341 (39,134)
	Total buildings	436,078	352,207
	Total land and buildings	1,026,078	942,207
	Plant and equipment At cost Accumulated depreciation	116,429 (60,548)	91,521 (52,537)
	Total plant and equipment	55,881	38,984
	Total property, plant and equipment	1,081,959	981,191

(a) Movements in Carrying Amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Land	Plant and Land Buildings Equipment		• ••••	Total
	\$	\$	\$	\$	
2016 Balance at the beginning of year Additions Depreciation expense	590,000 - -	352,207 99,880 (16,009)	38,984 24,907 (8,010)	981,191 124,787 (24,019)	
Balance at 30 June 2016	590,000	436,078	55,881	1,081,959	

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Notes to the Financial Statements For the Year Ended 30 June 2016

9 Intangible Assets

Carry	ying values table		2016 \$	2015 \$
Cost	nts, trademarks and other rights imulated amortisation		4,855 (1,916)	4,855 (1,589)
Net	carrying value Computer software Cost Accumulated amortisation		2,939 120,266 (85,279)	3,266 122,866 (73,964)
	Net carrying value		34,987	48,902
	Total Intangibles		37,926	52,168
(a)	Movements in Carrying Amounts	Patents, trademarks and other rights	Computer software	Total
		\$	\$	\$
	Year ended 30 June 2016 Balance at the beginning of the year Additions Disposals Amortisation	3,266 - - (327)	48,902 2,400 (5,001) (11,314)	52,168 2,400 (5,001) (11,641)
	Closing Balance 30 June 2016	2,939	34,987	37,926

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Notes to the Financial Statements For the Year Ended 30 June 2016

10	Trade	and Other Payables	2016 \$	2015 \$		
	Trade Sund	RENT cured liabilities payables ry payables and accrued expenses ints received in advance	86,714 129,238 319,344 535,296	31,572 124,135 261,164 416,871		
11	CURI Unse	owings RENT cured liabilities: · loans	7,221	7,602		
		red liabilities: loans 11(a		110,036		
	Total	current borrowings	117,257	117,638_		
	(a)	Total current and non-current secured liabilities				
		Bank loans	110,036	110,036		
	The bank loan is secured by a registered first mortgage over the freehold land and buildings of Company. Refer to Note 1(o) for additional disclosure.					
(b) Bank facilities						
		The company has has made loan repayments in advance amounting card facility amounting to \$10,000. At 30 June 2016, \$5,813 of this fainterest rates are variable.	g to \$520,664 and acility was used (2	i has a credit 1015: \$3,350).		
12	Emp	Employee benefits				
		RENT ision for employee benefits	49,845	25,035		
	NON-CURRENT Provision for employee benefits		6,211	pa-		

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Notes to the Financial Statements For the Year Ended 30 June 2016

13 Capital and Leasing Commitments

(a)	Operating lease commitments - Lessee		

oporaning its action in the second control of the second control o	2016	2015
\$	\$	
Payable - minimum lease payments: - no later than 1 year		2,905
,	-	2,905

An operating lease has been entered for computer equipment and software licences. The lease has a four year operating term with lease payments made monthly.

Operating lease commitments - Lessor (b)

Non-cancellable operating leases contracted for but not capitalised in the financial statements Receivable - minimum lease receipts:

- no later than 1 year - between 1 year and 5 years	22,000 3,667	22,000
	25,667	22,000

An operating lease has been entered into for Ground floor, 60 Lothian Street, North Melbourne. Lease charges receivable are increased on an annual basis to reflect market rentals.

14 Members' Guarantee

The Company is incorporated under the Corporations Act 2001 and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$ 50 each towards meeting any outstanding and obligations of the Company. At 30 June 2016 the number of members was 1,890 (2015: 1,811).

ACN 010 067 615

Notes to the Financial Statements For the Year Ended 30 June 2016

15 Financial Risk Management

The main risks Australian Association of Practice Management Ltd is exposed to through its financial instruments are credit risk, liquidity risk and market risk consisting of interest rate risk.

The Company's financial instruments consist mainly of deposits with banks, short-term investments, accounts receivable and payable and bank loans.

The totals for each category of financial instruments, are as follows:

The totals for each category of financial instruments, are as follows.	2016 \$	2015 \$
Financial Assets - Cash and cash equivalents - Trade and other receivables	229,555 189,365	273,395 101,461
Total financial assets	418,920	374,856
Financial Liabilities Financial liabilities at amortised cost - Trade and other payables	535,296 117,257	416,870 117,638
- Current borrowings Total financial liabilities	652,553	534,508

Net Fair Values

There is no material difference between the carrying value of assets and liabilities and the fair values of the assets and liabilities.



Australian Association of Practice Management Ltd excellence in healthcare management